

## ***Workshop***

**Challenges that local authorities and schools are facing with accountability structures and measures**

## ***Working paper***

**Looking beyond the numbers: stakeholders and multiple school accountability**



# What's the problem?

Decentralisation in education:  
holding central governments accountable for  
education when only playing 'enabling' role?

Accountability deficit

# 1 Legitimacy problem

# 2 Narrowing purposes of schooling

# Purposes of school accountability

Legitimation

Accounting for the quality

Improving of the quality



## Vertical

Regulatory School Accountability  
School Performance Accountability

Professional  
School  
Accountability



Multiple  
School  
Accountability

# From singular to multiple accountability

Involving students, parents, community,  
other stakeholders

- 1 Is the school doing the right things?
- 2 Is the school doing things well?
- 3 How improvement quality of services?

# How to make it work?

Identifying stakeholders (parents!)

Building stakeholders capacity

Building schools' capacity

Can Multiple School Accountability  
complement

in order to build a system that takes into  
account the nuanced nature and purposes  
of education?



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